

PRESS RELEASE

Nanterre, 16 December 2021

Reduction of the share capital through the cancellation of treasury shares

Pursuant to the authorisation given by shareholders in the combined shareholders' general meeting of 8 April 2021, the Board of Directors has decided to reduce VINCI's share capital by cancelling 6,000,000 shares held in treasury.

Those shares were bought back between 2 October 2021 and 15 December 2021 and represent around 1% of VINCI's share capital.

About VINC

VINCI is a global player in concessions, construction and energy businesses, employing more than 217,000 people in some 100 countries. We design, finance, build and operate infrastructure and facilities that help improve daily life and mobility for all. Because we believe in all-round performance, we are committed to operating in an environmentally, socially responsible and ethical manner. And because our projects are in the public interest, we consider that reaching out to all our stakeholders and engaging in dialogue with them is essential in the conduct of our business activities. Based on that approach, VINCI's ambition is to create long-term value for its customers, shareholders, employees, partners and society in general. www.vinci.com