

PRESS RELEASE

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VINCI signs a strategic partnership agreement covering motorway development in

- A cooperation agreement with Vietnam Expressway Corporation
- An ambitious motorway development programme

VINCI Concessions has signed a cooperation agreement with Vietnam Expressway Corporation (VEC), the Vietnamese highways agency. The signing at Government Guest House in Hanoi was followed by a ceremony attended by President Trần Đại Quang of Vietnam and President François Hollande of France.

The VEC-VINCI Concessions partnership covers joint development of concession schemes for road infrastructures currently operated by VEC as well as technology exchange. The cooperation agreement also focuses on construction, financing and operation by VEC and VINCI of new greenfield motorway projects involving the VINCI Group's concessions and contracting businesses.

As part of the strategic partnership, VINCI Concessions, via its subsidiary VINCI Highways, will take part in Vietnam's ambitious infrastructure development programme. The country plans to build a national expressway network, including the 1,800 km North-South expressway, the country's backbone, notably on the basis of the public private partnership model.

This is a demonstration of VINCI Concessions' dynamic expansion in high-growth countries. VINCI Concessions is already present in Asia via its subsidiary VINCI Airports, which operates the airports in Cambodia and Osaka, Japan.

Lastly, this operation bears witness to VINCI's ambitious expansion strategy outside Europe.

About VINCI Concessions

VINCI Concessions designs, finances, builds and operates transport infrastructure and public facilities under public-private partnership arrangements. The Group's integrated concession-construction approach enables VINCI Concessions to develop solutions that optimise the performance of the projects entrusted to it while providing a high level of service to customers and end users. VINCI Concessions is Europe's leading operator of transport infrastructure concessions (VINCI Highways, VINCI Airports and VINCI Railways).

www.vinci-concessions.com

About VINCI

VINCI is a global player in concessions and construction, employing more than 185,000 people in some 100 countries. We design, finance, build and operate infrastructure and facilities that help improve daily life and mobility for all. Because we believe in all-round performance, above and beyond economic and financial results, we are committed to operating in an environmentally and socially responsible manner. And because our projects are in the public interest, we consider that reaching out to all our stakeholders and engaging in dialogue with them is essential in the conduct of our business activities. Our goal is thus to build long-term value for our customers, shareholders, employees and partners and for society at large.