



# **Autumn Conference - Cheuvreux**

Xavier HUILLARD – COO Christian LABEYRIE – CFO

Paris, 28 September 2005

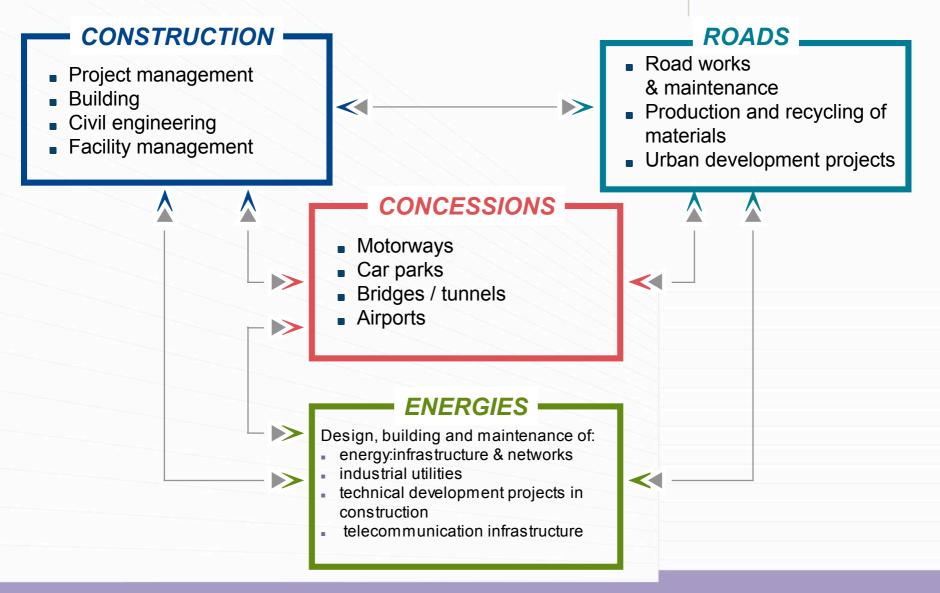
# The Rion-Antirion bridge





# 4 business lines operating in synergy



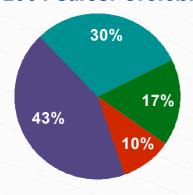


# Construction & concessions: sound financial fit

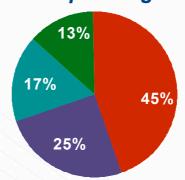


#### 2004 figures

2004 sales: €19.5bn



2004 operating income: €1.3bn



Concessions

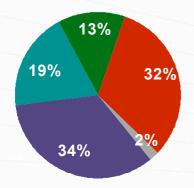
**Energy** 

Roads

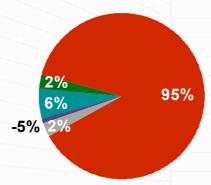
Construction

Other activities

#### 2004 net income: €732m



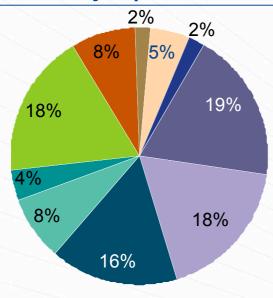
### 2004 capital employed: €7.4bn



# Good fit between skills, satisfactory diversification of client base

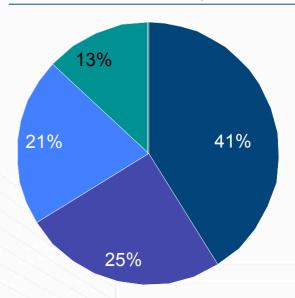


#### 2004 sales by expertise



Civil engineering	19%
Construction	18%
Road works	16%
Urban development projects	8%
Road building materials	4%
Energy	18%
Concessions	8%
Infrastructure services	2%
Facility management	5%
Real estate	2%

#### 2004 sales by client base



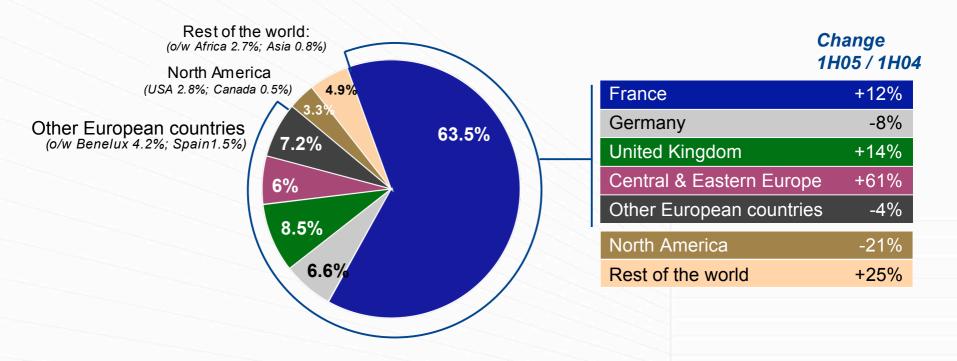
Local authorities and public entities	41%
Industrial companies	25%
Private investors and service companies	21%
Mass market	13%

2,500 profit centres 250,000 sites per year

## Robust trading in Central and Eastern Europe



#### Geographical breakdown of net sales in the 1st half of 2005







First-half 2005

# Very good 1st half of 2005



## Key figures

In € millions	1st half of 2004	1st half of 2005	<b>Change</b> 05/04
Net sales	9,086	10,051	+10.6%
Operating profit from ordinary activities % net sales	520 5.7%	629 6.3%	+21%
Net profit (Group share) % net sales	298 3.3%	356 3.5%	+19.4%
Cash flow from operations	811	918	+13.3%
Net debt at 30 June o/w: - concessions (*) - other business lines & holdings	(3,028) (2,935) (93)	(3,116) (3,317) 201	(88) (382) +294

<sup>(\*)</sup> Cofiroute, VINCI Park, other concessions

## Highlights of the half



- Robust trading in construction business lines, in particular in France and Central and Eastern Europe
- Satisfactory order intake
- Signature by VINCI of the Artenay-Courtenay (A19) motorway concession contract
- Launch of the motorway privatisation process by the government
- Excellent stock market performance, stimulated by the 1:2 stock split

# Excellent order book points to satisfactory outlook



## Order book at 31 July 2005

In € millions	31/07/05	Number of months of average business	Change/ Dec.04	Change / July 04
Energy	1,615	5.7	+22%	+13%
Roads	4,229	8.4	+15%	+9%
Construction	9,306	12.4	+5%	+9%
Total	15,151	10.0	+9%	+10%

# **Excellent performances by VINCI's 4 business lines on buoyant markets**



- Substantial needs in construction and renovation of transport infrastructures in Europe
- Sustained demand for housing and public facilities
- Fresh wind of creativity in the contractual field and tapping of new financing sources
- Brisk demand in energy and telecom



**DURABLY BUOYANT MARKETS** 





**VINCI's business lines** 



# CONCESSIONS



## **VINCI Concessions: key figures**

Other infrastructures

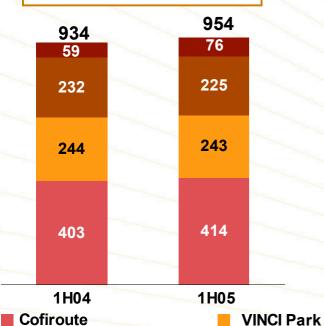


Airport services

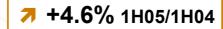
In € millions

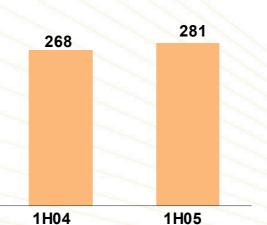




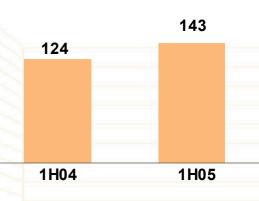


# Operating profit from ordinary activities





#### Net profit



# VINCI Concessions: highlights of the 1st half of 2005



#### Cofiroute

- Large capex programme (intercity network, A86 tunnels)
- Development of services to customers

#### VINCI Park

- 804,200 spaces managed at 30 June 2005 (o/w 330,000 under concession)
- High renewal rate: 25,000 spaces renewed, i.e. more than 2 out of 3
- Withdrawal from Chile / focus on Europe

#### Other infrastructures

- Rion-Antirion (Greece): satisfactory start to operation
- A19: 65-year concession contract of the Artenay-Courtenay motorway (100 km) was signed
- Disappointing traffic on the Newport by-pass

### Airport services

- Cargo Handling: acquisition of France Handling
- United States: further reduction in runway and ramp operations



### **VINCI Concessions: 2005 prospects**

- ASF: privatisation process launched by the government
- Cofiroute
  - Alençon-Tours-Le Mans link being fully brought into service
- VINCI Park
  - Commercial prospecting stepped up in France and Europe
  - Launch of a European parking fund with Bouwfonds
- Infrastructures
  - SMTPC: amendment to build the Louis-Rège tunnel being discussed
  - Several bids to be filed
  - Disposals of North Mexico





# **ENERGY**

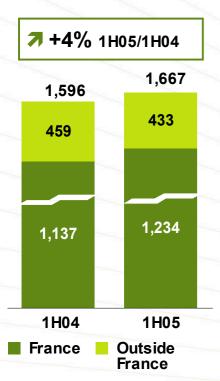






In € millions

#### Net sales



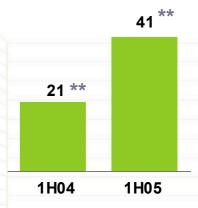
# Operating profit from ordinary actvities

**₹ +58%** 1H05/1H04



#### Net profit

7 +97% 1H05/1H04



(\*) o/w TMS: €(22m) in 1H04; €(12m) in 1H05

(\*\*) o/w TMS: €(26m) in 1H04; €(20m) in 1H05



## **VINCI Energies: 2005 prospects**



- Good prospects in France, in particular in services and telecoms
- Better visibility in Europe in the industrial sector
- Continuation of the external growth policy in France and in the rest of Europe, in all fields of activity
- TMS problem is being solved in line with the turnaround plan





# **ROADS**

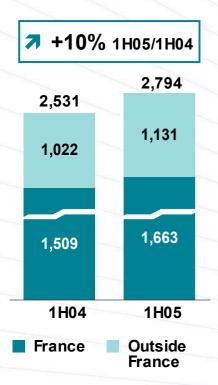


## **Eurovia: key figures**

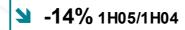


*In* € *millions* 

#### Net sales

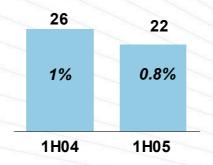


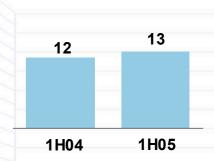
# Operating profit from ordinary activities



#### Net profit







Interim results are not highly significant in view of the seasonality of business



# 0

### Eurovia: 2005 prospects

- Satisfactory overall outlook in France
- Organic growth in Europe driven by new contractual schemes:
  - Launch of "A Modell" in Germany (motorway widenings to be financed by "shadow toll")
  - Overall inter-city network maintenance contracts in the United Kingdom (PFI)
- Selective development in order to
  - Increase the density of Eurovia's network in Europe and North America
  - Reinforce the materials production capacity





# CONSTRUCTION



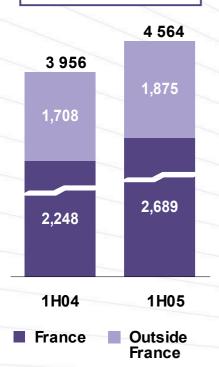




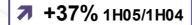
In € millions

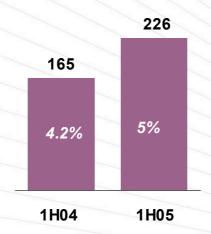
#### Net sales



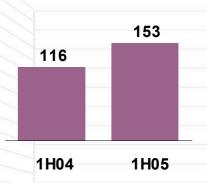


# Operating profit from ordinary activities





#### Net income





### **VINCI Construction: 2005 prospects**



- Excellent visibility, thanks to record level in order book: more than one year trading at 30 June 2005
- Significant growth in business expected in the year, above all in France, the United Kingdom and Central Europe
- Margins set to perform well
- A few positive exceptional items







Financial statements at 30 June 2005

# **Income statement (1/2)**

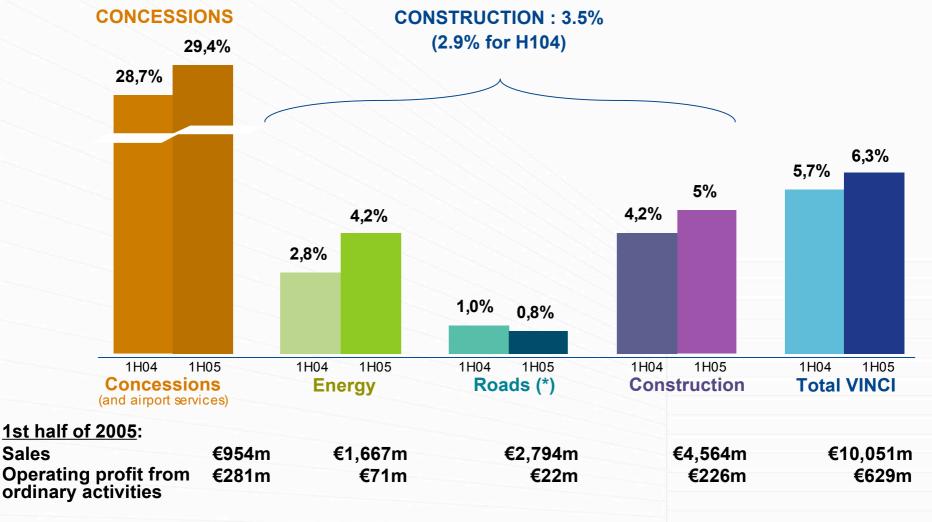


1H04 IFRS	1H05 IFRS	Chg. 05/04 IFRS
9,086	10,051	+10.6%
520	629	+21%
5.7%	6.3%	
(7)	(26)	
(5)	(1)	
508	602	+18.5%
5.6%	6%	
	9,086 520 5.7% (7) (5) 508	IFRS       IFRS         9,086       10,051         520       629         5.7%       6.3%         (7)       (26)         (5)       (1)         508       602

# Operating margins from ordinary activities – by business line



### Operating profit from ordinary activities / sales



<sup>(\*)</sup> Roads: interim results are not highly significant in view of the seasonality of business

# **Income statement (2/2)**



In € millions	1H04	1H05	Chg. 05/04
Operating profit	508	602	140 E0/
% net sales	5.6%	6%	+18.5%
Cost of net borrowings	(117)	(70)	
Other financial income and expenses	142	22	
Income tax expense	(193)	(172)	
Effective tax rate	35.4%	29.6%	
Share of profit of associates	2	33	
Minority interests	(44)	(59)	
Net profit	298	356	+19.4%
Earnings per share (€ per share)	1.86	2.16	+16.5%

# Cash flow statement (1/2)



1H04 *	1H05	Chg. 05/04
811	918	+107
(306)	(351)	(45)
(259)	(323)	(64)
(192)	(269)	(77)
54	(24)	(78)
(270)	(357)	(87)
(47)	(25)	+22
36	96	+60
(227)	(310)	(83)
	811 (306) (259) (192) 54 (270) (47) 36	811     918       (306)     (351)       (259)     (323)       (192)     (269)       54     (24)       (270)     (357)       (47)     (25)       36     96

<sup>(\*)</sup> Provided for information purposes only (not published - Cf CESR recommendation taken over by the AMF)

# Cash flow statement (2/2)

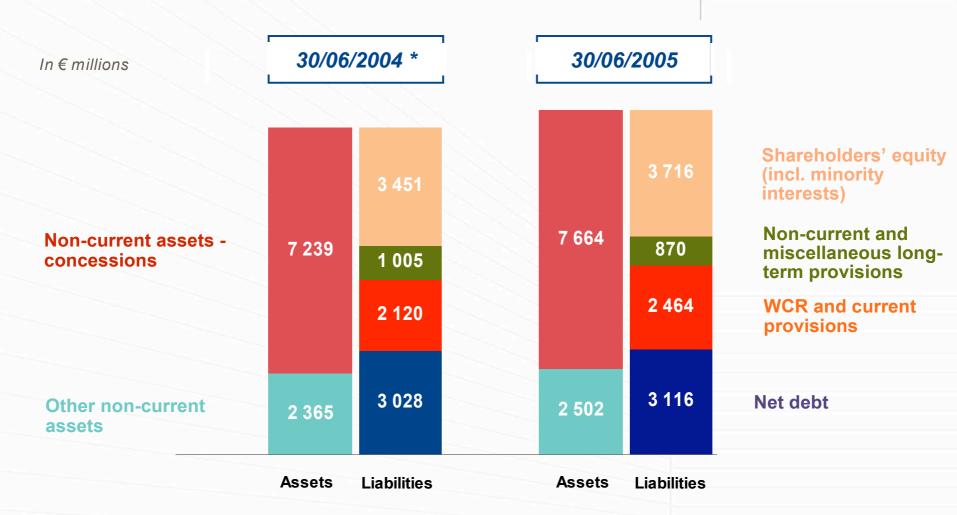


In € millions	1H04 *	1H05	Chg. 05/04
Cash flow <u>before</u> changes in capital stock	(227)	(310)	(83)
Net share buyback	(111)	(153)	
Dividends	(206)	(211)	
Miscellaneous	(51)	(9)	
Change in net debt	(595)	(683)	(88)

<sup>(\*)</sup> Provided for information purposes only (not published - Cf CESR recommendation taken over by the AMF)

### Balance sheet: reinforced financial structure





<sup>(\*)</sup> Provided for information purposes only (not published - Cf CESR recommendation taken over by the AMF)



### Analysis by business line

In € millions	30/06/04*	30/06/05	Chg. / June 04
Construction, roads, energy	1,692	2,203	+511
Concessions	(2,935)	(3,317)	(382)
o/w Cofiroute	(1,825)	(2,201)	(376)
Holding companies and miscellaneous	(1,785)	(2,002)	(217)
Total	(3,028)	(3,116)	(88)

<sup>(\*)</sup> Provided for information purposes only (not published - Cf: CESR recommendation taken over by the AMF)





2005 prospects





**Appendices** 

# Robust trading in construction business lines



#### Net sales in the 1st half of 2005

In € millions	1H04	1H05	Chg.	Chg. at constant consolidation scope
Construction	3,956	4,564	+15.4%	+14.2%
Roads	2,531	2,794	+10.4%	+8%
Energy	1,596	1,667	+4.4%	+3.9%
Concessions and services	934	954	+2.1%	+2.5%
Miscellaneous	69	72	N/M	N/M
Total	9,086	10,051	+10.6%	+9.4%
o/w France	5,682	6,383	+12.3%	+11.2%
o/w Outside France	3,404	3,668	+7.8%	+6.5%

# **Net sales France**



In € millions	1H04	1H05	Chg.	Chg. at constant consolidation scope
Construction	2,248	2,689	+19.6%	+17.2%
Roads	1,509	1,663	+10.2%	+9.2%
Energy	1,137	1,234	+8.5%	+8.5%
Concessions and services	707	709	+0.3%	+0.3%
Real estate	171	202	+18%	+18%
Eliminations	(90)	(114)	N/M	N/M
Total	5,682	6,383	+12.3%	+11.2%

# **Net sales outside France**



In € millions	1H04	1H05	Chg.	Chg. at constant consolidation scope
Construction	1,708	1,875	+9.8%	+10.2%
Roads	1,022	1,131	+10.6%	+6.3%
Energy	459	433	-5.6%	-7.5%
Concessions and services	228	245	+7.6%	+9.3%
Eliminations	(12)	(16)	N/M	N/M
Total	3,404	3,668	+7.8%	+6.5%

# **Net profit by business line**



In € millions	1H04	1H05	Chg. 05/04	
Construction	116	153	+31.6%	
Roads	12	13	+7.6%	
Energy	21	41	+96.6%	
Concessions and services	124	143	+14.9%	
o/w Cofiroute	68	83	+20.8%	
VINCI Park	37	38	+3.8%	
ASF	32	27	-14.1%	
Property & holding companies	25	7	N/M	
Total	298	356	+19.4%	

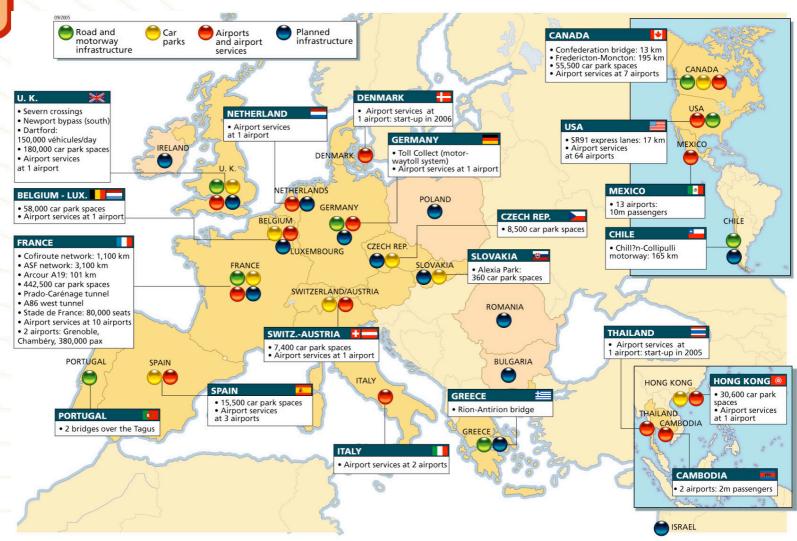
# Cash flow from operations by business line (before tax and net financing costs)



In € millions	1H04	1H05	Var.
Construction	266	326	+22.6%
Roads	95	92	-3.2%
Energy	71	91	+28.2%
Concessions and services	364	399	+9.6%
Other activities and Holding	16	11	-31.3%
Total	811	918	+13.2%



#### **VINCI Concessions: locations**







# Analysis by unit of operating profit from ordinary activities and net profit of VINCI Concessions

	1	H04	1H05		
In € millions	Operating profit from ordinary activities	Net profit	Operating profit from ordinary activities	Net profit	
Cofiroute	208	68 *	209	83**	
ASF	N/A	32	N/A	27	
VINCI Park	63	37	62	38	
Other infrastructures	11	3	20	6	
Airport services	0-	(1)	0+	(2)	
Holding companies	(14)	(15)	(10)	(9)	
Total Concessions	268	124	281	143	

<sup>(\*)</sup> Dividends received



<sup>(\*\*)</sup> Contribution by affiliates



# VINCI pre-qualified for about fifteen projects, mainly in Europe (1/2)

Project	Country	Description	VINCI stake	Estimated cost
Leslys	France	Lyon Part-Dieu tramway / St Exupery airport	62%	>€80m
Waterford	Ireland	Motorway + bridge (23 km)	80%	>€250m
North Lyons ring road	France	Operation, maintenance and renovation work	N/A	>€80m (stake in tolls)
Nice stadium	France	Design-construction – 32,000 seats	50%	>€90m
Rheims tramway	France	Building and operation of a new tramway line	33%	>€250m
Birmingham PFI	UK	Maintenance and care of the Council's road network	33%	>€250m
Antirion-loanina	Greece	Motorway (390 km)	50%	>€900m
Tel Aviv underground	Israel	Underground	20%	>€1.4bn
	Leslys  Waterford  North Lyons ring road  Nice stadium  Rheims tramway  Birmingham PFI  Antirion-loanina Tel Aviv	Leslys France  Waterford Ireland  North Lyons ring road France  Nice stadium France  Rheims tramway France  Birmingham PFI UK  Antirion-loanina Greece  Tel Aviv Israel	Leslys France Lyon Part-Dieu tramway / St Exupery airport  Waterford Ireland Motorway + bridge (23 km)  North Lyons ring road France Operation, maintenance and renovation work  Nice stadium France Design-construction – 32,000 seats  Rheims tramway France Building and operation of a new tramway line  Birmingham PFI UK Maintenance and care of the Council's road network  Antirion-loanina Greece Motorway (390 km)  Tel Aviv Israel Underground	ProjectCountryDescriptionstakeLeslysFranceLyon Part-Dieu tramway / St Exupery airport62%WaterfordIrelandMotorway + bridge (23 km)80%North Lyons ring roadFranceOperation, maintenance and renovation workN/ANice stadiumFranceDesign-construction – 32,000 seats50%Rheims tramwayFranceBuilding and operation of a new tramway line33%Birmingham PFIUKMaintenance and care of the Council's road network33%Antirion-loaninaGreeceMotorway (390 km)50%Tel AvivIsraelUnderground20%





# VINCI pre-qualified for about fifteen projects, mainly in Europe (2/2)

	Project	Country	Description	VINCI stake	Estimated cost
Waiting for the launch of the call for tenders	Tyne tunnel	UK	Urban road tunnel (2.6 km)	33%	>€200m
	Athens-Patras	Greece	Motorway (360 km)	50%	>€1bn
	Antwerp ring road	Belgium	Ring Road (10 km)	35%	>€800m, 80% subs.
	A8 (A-Modell)	Germany	Widening(37 km) / maintenance (52 km) of the Munich-Ausburg motorway	47%	>€200m
Pre-qualification being prepared	Coentunnel	Netherland s	Widening of a tunnel of the Amsterdam ring road	19%	>€800m
	Motorway A1	Poland	Design-construction operation	50%	> €800m
	A4 (A-Modell)	Germany	Waltershausen- Herleshausen motorway (34 km)	50%	>€140m
	Bratislava airports	Slovakia	Privatisation of 2 existing airports (1m + 0,3m Mpax)	50%	N/A
	A88	France	Motorway (22 / 44 km)	N/A	>€130m



# Reconciliation of 1H04 income statement French GAAP / IFRS



#### 1H04 income statement

In € millions	French GAAP	ASF equity swap	Goodwill	Share- based payment	Other adjust- ments	Total adjust- ments	Reclass- ifications	IFRS
EBIT / Operating profit	520			(7)	(4)	(11)	(1)	508
Net financial income (loss)	(57)	54			2	56	26	25
Exceptional income	29						(29)	
Income tax	(173)	(19)			(1)	(20)		(193)
Goodwill	(25)		21			21	4	
Affiliates / minorities	(42)							(42)
Net profit	252	35	21	(7)	(3)	46		298





## **Autumn Conference - Cheuvreux**

Xavier HUILLARD – COO Christian LABEYRIE – CFO

Paris, 28 September 2005