

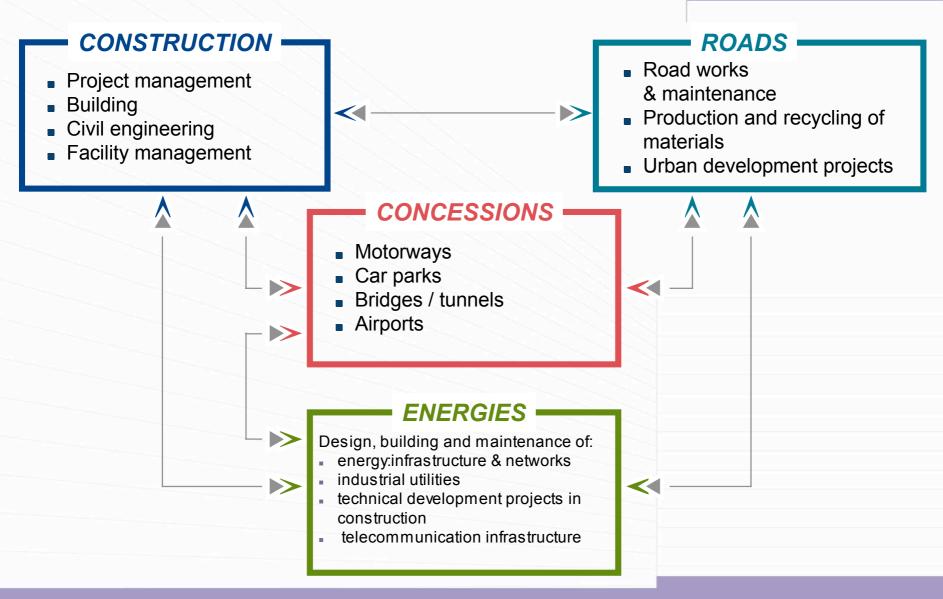


"European Motorways" conference HSBC CCF Securities

Paris, 5 April 2005

4 business lines operating in synergy

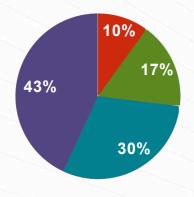




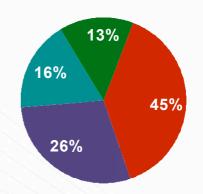
Construction & concessions: sound financial fit



2004 sales: €19.5bn



2004 operating income: €1.4bn



Concessions

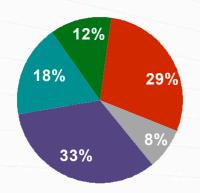
Energy

Roads

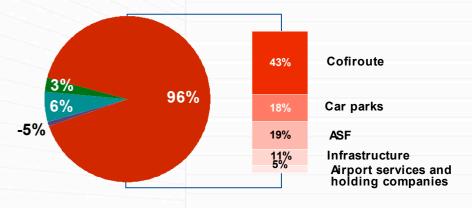
Construction

Other activities

2004 net income: €731m



2004 capital employed: €8bn



A solid basis in construction paving the way for the development of new concessions



Identification of projects

Drafting of bids

Operation

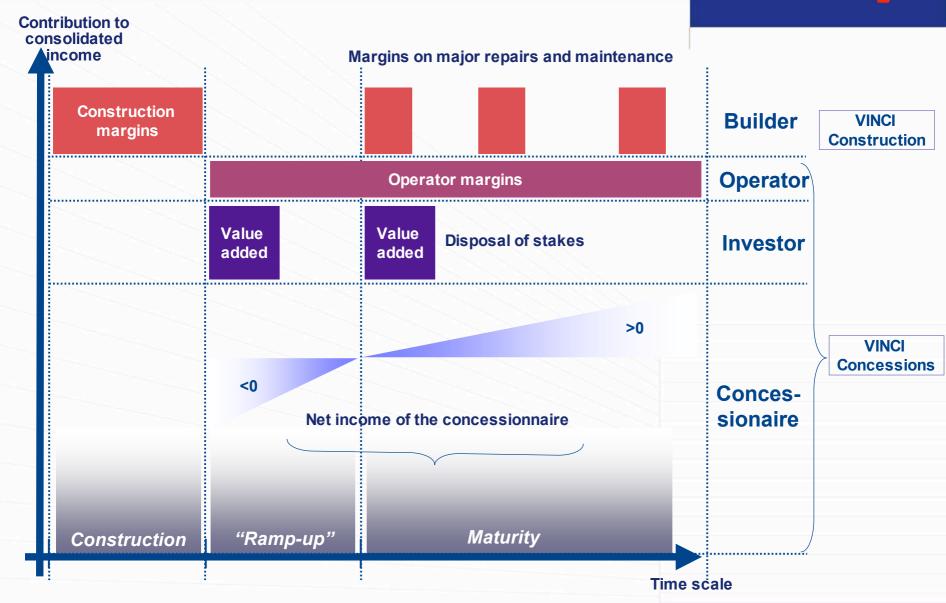






The Construction & Concessions model: optimisation of profits over project life

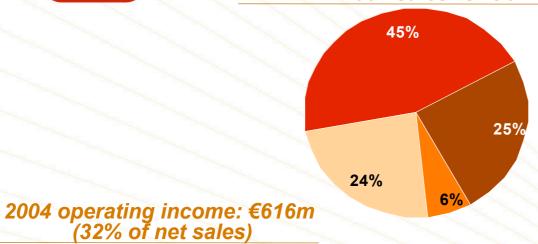






2004 figures by business segment of VINCI Concessions





VINCI Park
Other infrastructures
Airport services
ASF & holding companies

2004 net income: €214m (11% of net sales)







A few examples of our portfolio

- Mature concessions:
 - Intercity network of Cofiroute
 - Prado-Carénage tunnel in Marseilles
 - Tagus River bridges in Portugal
- "Ramp-up" concessions:
 - Chillan-Collipulli motorway in Chile
 - Rion-Antirion bridge in Greece
- Concessions under construction:
 - A86 West tunnels in the suburbs of Paris
 - A19 motorway in France
- Concession projects under study



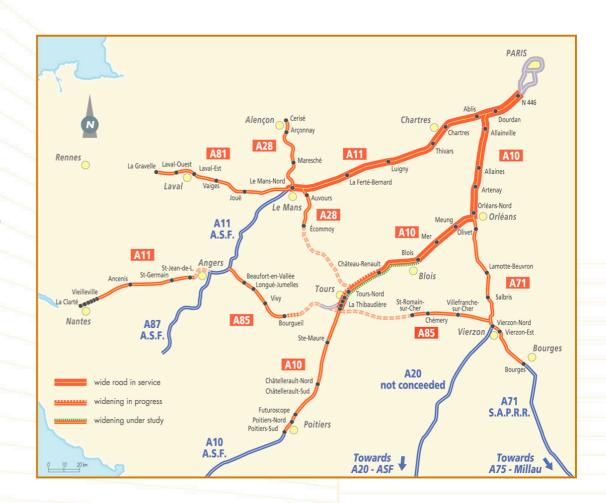


Mature concessions



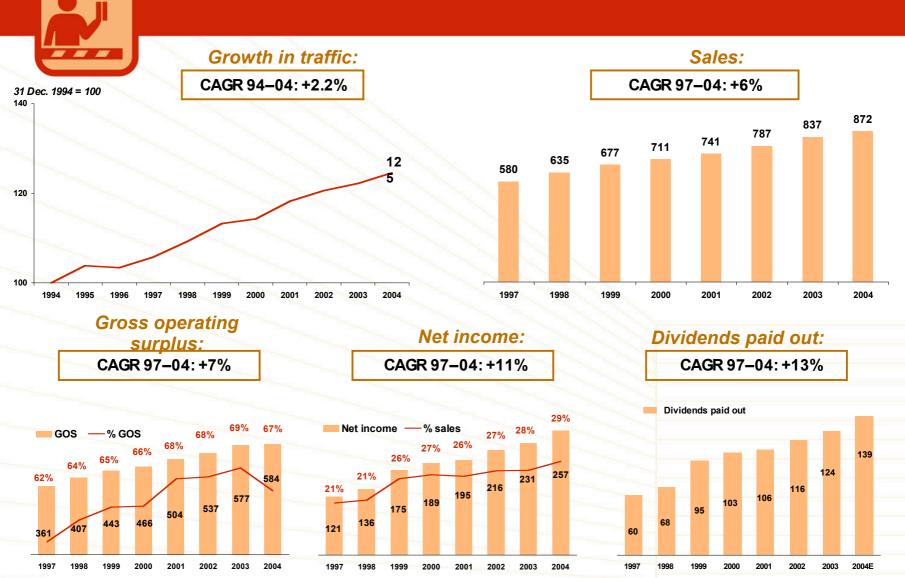
Cofiroute: history and network

- 1970: creation of Cofiroute
- Shareholders: VINCI (65.34%),
 Eiffage (16.99%), Colas (16.67%),
 banks (1%)
- 1980: 700 km under concession, o/w 508 km in operation
- 2005: 1,100 km under concession, o/w 928 km in operation
- Number of km-lanes: 4,440 km at 31 Dec. 2004
- End of concession:
 - Intercity network: 2030
 - A86 tunnels : 70 years after total opening
- Inflation-indexed fees
 - 1.42% in 2005
 - 85% x 2006-2009 i
 - 70% x i from 2010 onwards





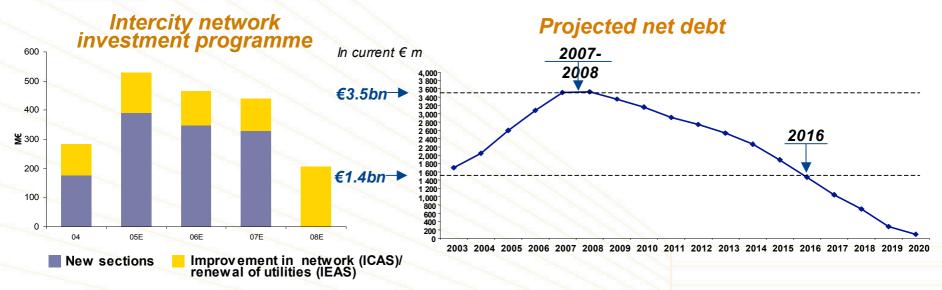
Cofiroute: superb performance







Cofiroute: robust growth in cash flow expected in the medium term An intercity network of 1,100 km to be completed in 2007



- €1.6 billion to be spent between 2005-2008 to build the remaining 163 km of the intercity network
- From 2008 onwards, investment flows will decrease significantly







Prado-Carénage tunnel in Marseilles: a good example of value creation

- Construction by VINCI and Eiffage from 1990 to 1993 (€166m)
- Start of operations: September 1993
- Financing

Equity / convertible: €28m (VINCI 33%)

EIB loan: €46mBank loans: €102m

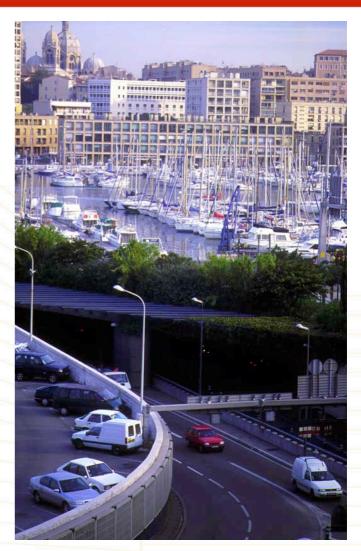
100% 2004 data

■ Traffic: 14.5 million crossings (up 4.5% from 2003)

Sales: €27mEBITDA: 77%Net debt: €80m

End of concession: 2025

Expected IRR for the investor: >10%





Bridge over the Tagus, Portugal



- Construction by VINCI and other European contractors 1994 to 1998 (€770m)
- Start of operations: March 1998
- Financing:

Equity: €60m (VINCI 31%)

Sub. debt: €40mEU subsidy: €295mEIB loans: €300m

Bank loans: €92m

100% 2004 data

Traffic: 40 million crossings (up 2% from 2003)

Sales: €75mEBITDA: 85%Net debt: €357m

End of concession: 2030

Expected IRR for the investor: >10%







"Ramp-up" concessions





Chillan-Collipulli motorway: future cashflows secured through "MDI"

- Construction by VINCI from 1999 to 2002 (€193m)
- Start of operations: July 2002
- Financing
 - Equity: €46m (VINCI 83%)
 - Bonds: €179m
- 100% 2004 data
 - Traffic: 6.1 million crossings (up 5.7% from 2003)
 - Sales: €15mEBITDA: 89%Net debt: €170m



End of concession: variable according to traffic (2023 expected)





Rion-Antirion bridge: an excellent illustration of VINCI's model

- Construction by VINCI from 1998 to 2004 (€670m)
- A unique accomplishment designed by the Group
 - Length: 2.9 km
 - Depth of sea: 65 metres
 - Demanding seismic standards
- Exemplary financial package
 - Equity: €69m (VINCI 53%)
 - Subsidy from Greek state: €385m
 - EIB loan: €370m
- Promising operational prospects for VINCI Concessions
 - Opened to traffic on 12 August 2004
 - Cofiroute operates the bridge
 - 12,000 veh./day on average since opening (topping forecasts)
 - Positive net profit as early as 2004
- End of concession: 2039 (variable)
- Expected IRR: >10%







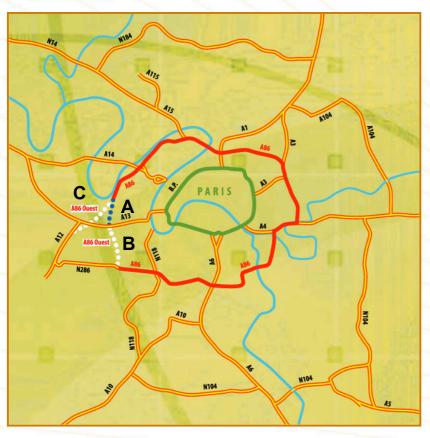


Concessions under construction





A86 West tunnels: an innovative and ambitious solution in an urban environment

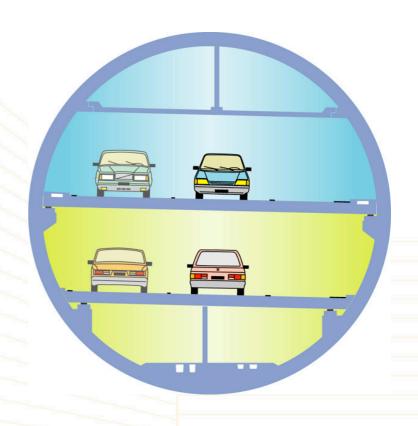


■ A86 West tunnels: 17.5 km

A: East tunnel 1 (Rueil-A13): 4.5 km

B: East tunnel 2 (A13-Pt Colbert): 5.5 km

■ C: West tunnel (Rueil-A12): 7.5 km







A86 West tunnels: a new source of growth when intercity concession expires (estimated end of concession contract: >2080)

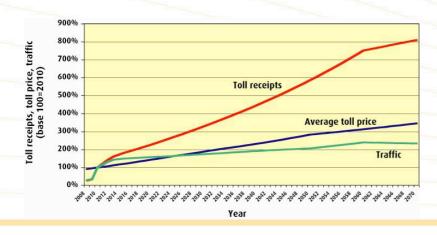
Forecast investments and schedule of opening

In €bn	Forecast total	At end 2004	1 st entry into service
East tunnel 1	1.0	0.50	End 2007
East tunnel 2	0.7	0.10	End 2009
West tunnel	not determined	0.04	Talks under way
		0.64	



Forecast receipts

- Growth in toll receipts, traffic and hikes in fees
- Toll price based on the "congestion charge" principle



Data projected out to 2020

- Sales > €130m
- circa 9% of Cofiroute's total revenues
- % GOS/sales > 72%
- 2004: initial agreement with the government in view of preparing amendment n°1 (compensation of cost overruns on East tunnels)



VINCI granted A19 contract



- 100% VINCI
- 101 km motorway section between Artenay and Courtenay (south of Paris)
- Cost of project: €550m (ex financing)
- Financing
 - Equity: €125m
 - Subsidy: €85m
 - Senior debt: €509m
- Duration of concession: 65 years
- Forecast traffic at opening:> 8,000 vehicles per day
- Schedule

Start of work: Q1 2007

Opening: Q3 2009







Concession projects





Proactive prospecting (1/2): 9 projects for which a bid has been tendered or are at a more advanced stage

Description

Motorway (101 km)

Country

France

Successful bids:

A19

VINCI pre-
qualified / bids
submitted:

Comarnic- Predeal (*)	Romania	Mountain motorway (36 km)	49%	>€450m
Chiloe bridge	Chile	Suspended bridge (2.6 km)	27%	>€400m
A41	France	Annecy-Geneva motorway (19 km)	50% (50% ASF)	>€450m
Leslys	France	Lyon Part-Dieu / St Exupery airport street car	50%	>€80m
Waterford	Ireland	Motorway + bridge (23 km)	80%	>€250m
Thessalonica	Greece	City road tunnel (4 km)	50%	>€350m
Burgas & Varna airports	Bulgaria	Privatisation of 2 existing airports (2.5m pax)	100%	>€100m
Limerick tunnel	Ireland	Tunnel + motorway (10 km)	30%	>€250m



VINCI's

share

100%

Estimated

cost

>€600m



Proactive prospecting(2/2): 7 projects at pre-selection stage

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Project	oject Country Description		VINCI's share	Estimated cost	
Tyne tunnel	UK	City road tunnel(2.6 km)	33%	>€200m	
Antwerp ring	Belgium	Ring road (10 km)	35%	>€800m, (80% subsidised)	
Athens-Patras	Greece	Motorway (360 km)	50%	>€1,000m	
Antirion-Loanina	Greece	Motorway (390 km)	50%	>€900m	
Birmingham PFI	UK	Upkeep & maintenance of Council road network	33%	>€250m	
"Package 1" – Austria	Austria	City and intercity motorways – NE Vienna (51 km)	<50% (50% ASF)	>€700m	
A-Modell*	Germany	Widening of motorways (200 km)	50% (50% Hochtief)	12 projects of ∼€300m each	

Pre-qualification under way:



VINIOU-

^{*} Imminent release of pre-selection application form for the A8, in Bavaria

VINCI Concessions' goals and outlook

- Consolidate our position as French leader
- Step up expansion drive outside France, with main focus on Europe
- Build up synergies with other business lines of VINCI and within VINCI Concessions
- Continuously improve quality of service provided to customers and anticipate market evolution through major emphasis on innovation
- Take full advantage of public-private partnership opportunities in France and Europe







Appendices



VINCI Concessions: locations





* 2004 consolidated data

VINCI Concessions: a stable "business model"

Mataruaya		Car parks		Infrastructur		
Cofiroute	ASF	Concessions & fully-owned	Services	e (bridges, tunnels, etc.)	concessions	Airport services
France	France	France, Europe	France,Western Europe	Europe, Americas	France, Mexico, Cambodia	USA, France, Far East
€872m	(**)	€375m	€110m	€103m	€22m	€468m
1,100 km	3,100 km	449,900 pl.	449,500 pl.	N/A	> 13m pax per year	100 airports serv ed / 300 clients
€3.3bn	€1.5bn	Total: €	1.4bn	€0.9bn	€0.1bn	€0.3bn
67%	(**)	44%	12%	48%	49%	4%
State	State	Local authorities	Local authorities	Local authorities	Local authorities	Airport authority
Motorists / trucks	Motorists / trucks	Motorists	Local authority / owner	Motorists / trucks	Passengers	Airlines / airports
26 years (intercity) 70 years (A86)	27 years (ASF) 21 years (Escota)	>30 years on average	3-5 y ears, generally renewable	12 -37 y ears	4-46 y ears	~ 1 y ear generally renewable
Tolls	Tolls	Tolls	Flat rate + bonus	Tolls	% airport rev enues (airlines, shops, etc)	Flat rate + volume recorded
% inflation	% inflation	Free with cap	% inflation	% inflation	Regulated revenues or % inflation	None
Traffic / fees / new sections	Traffic / fees / new sections		an constraints ronment / traffic	Traffic / fees	Traffic / consumption per passenger	Traffic / outsourcing mov e
	France €872m 1,100 km €3.3bn 67% State Motorists / trucks 26 years (intercity) 70 years (A86) Tolls % inflation Traffic / fees /	France France €872m (**) 1,100 km 3,100 km €3.3bn €1.5bn 67% (**) State State Motorists / trucks Motorists / trucks 26 years (intercity) 21 years (ASF) 21 years (Escota) Tolls Tolls % inflation % inflation Traffic / fees / Traffic / fees /	Motorways Cofiroute ASF Concessions & fully-owned France France, Europe €872m (**) €375m 1,100 km 3,100 km 449,900 pl. €3.3bn €1.5bn Total: € 67% (**) 44% State State Local authorities Motorists / trucks Motorists / trucks Motorists 26 years (intercity) 27 years (ASF) >30 years on average 70 years (A86) (Escota) Tolls Tolls Tolls Tolls	Motorways Cofiroute ASF Concessions & fully-owned Services France France France, Europe France, Western Europe €872m (**) €375m €110m 1,100 km 3,100 km 449,900 pl. 449,500 pl. €3.3bn €1.5bn Total: €1.4bn 67% (**) 44% 12% State State Local authorities Local authorities Motorists / trucks Motorists Motorists Local authority / owner 26 years (intercity) 27 years (ASF) >30 years on average 3-5 years, generally renewable Tolls Tolls Tolls Flat rate + bonus % inflation % inflation Free with cap % inflation	Motorways Cofiroute ASF Concessions & fully-owned Services e (bridges, tunnels, etc.) France France France, Europe France, Western Europe Europe, Americas €872m (**) €375m €110m €103m 1,100 km 3,100 km 449,900 pl. 449,500 pl. N/A €3.3bn €1.5bn Total: €1.4bn €0.9bn 67% (**) 44% 12% 48% State State Local authorities Local authorities Motorists / trucks Motorists / trucks Motorists Local authority / owner Motorists / trucks 26 years (intercity) 27 years (ASF) 21 years (Escota) >30 years on average 3-5 years, generally renewable 12 -37 years Tolls Tolls Tolls Flat rate + bonus Tolls	Motorways Cofiroute ASF Concessions & fully-owned Services e (bridges, tunnels, etc.) Airport concessions France France France, Europe France, Western Europe Europe, Americas France, Mexico, Cambodía €872m (**) €375m €110m €103m €22m 1,100 km 3,100 km 449,900 pl. 449,500 pl. N/A > 13m pax per year €3.3bn €1.5bn Total: €1.4bn €0.9bn €0.1bn 67% (**) 44% 12% 48% 49% State State Local authorities Local authorities Local authorities Motorists / trucks Motorists / trucks Motorists Local authority / owner Motorists / trucks Passengers 26 years (A96) 27 years (ASF) (Escota) >30 years on average 3-5 years (apenrally renewable 12 -37 years 4-46 years Tolls Tolls Tolls Flat rate + bonus Tolls Regulated rev enues or % inflation ** inflation ** inflation ** inflation ** inflation

** Consolidated for by the equity method

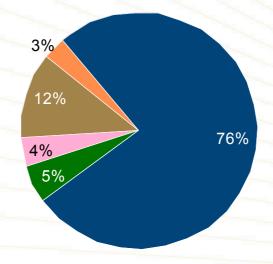
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VINCI Concessions



- The leading concession builder-operator in Europe
- Dual competencies in transport infrastructure:
 - A specialist in the construction of major public infrastructure assets under innovative forms of contracts (concessions, BOT, PFI)
 - An experienced operator of public-service concessions under long-term contracts
- Mainly present in France; promising outlook for development in Europe

2004 sales by area (€1.9bn)







VINCI Concessions' operating income by activity



6 million	20	003	20	004	Change
€ million	€ m	% sales	€ m	% sales	as%
Cofiroute	475	56.7%	481	55.2%	+1.3%
VINCI Park	117	23.9%	123	25.3%	+4.8%
Other infrastructures	21	21.8%	34	27%	+60%
Airport services	6	1.2%	1	0.2%	N/M
Holding companies	(19)		(23)		N/M
Total Concessions	600	31.8%	616	31.7%	+2.7%





VINCI Concessions's portfolio

Name	Description	Country	End of concession	% stake	Consol. method ¹
MATURE CONCESSIONS					
Cofiroute – intercity network	1,100 km	France	2030	65%	FC
V INCI Park	800,000 car spaces			100%	FC
Tagus River bridges	2 Tagus bridges in Lisbon	Portugal	2030	31%	EQ
Prado-Carénage tunnel	Tunnel in Marseille	France	2025	33%	EQ
Severn crossings	2 Severn crossings	UK	2016	35%	EQ
Confederation bridge	Prince Edw ard Island-continent	Canada	2032	50%	PC
13 airports in northern Mexico	11m pax per year	Mexico	2050	6%	EQ
Stade de France	80,000 seats	France	2025	67% (2)	PC
"RAMP-UP" CONCESSIONS					
New port by-pass	10 km	Wales	2042	50%	PC
Rion-Antirion	3 km – Peloponnesian –continent	Greece	2039	53%	FC
Chillan-Collipulli	160 km	Chile	2023	83%	FC
2 airports in Cambodia	1.8m pax per year	Cambodia	2020	70%	PC
1 airport in Chambéry	160,000 pax per year	France	2011	50%	PC
1 airport in Grenoble	200,000 pax per year	France	2008	50%	PC
CONCESSIONS UNDER	CONSTRUCTION				
Cofiroute - A86 West tunnels	17.5 km – tunnel	France	>2080	67%	FC
A19 motorw ay	100 km	France	2070	100%	FC

¹ FC: full consolidation; PC: proportionate consolidation; EQ: accounted for by the equity method; NC: not consolidated



² Ultimate equity holding: VINCI holds a 37% stake in the partner that holds 15% of airports



Infrastructure concessions: 100% 2004 operating data

	Traffic (in millions of passengers)	Change in traffic (in %)	Sales (in € m)	GOS (as % sales)	Debt (in € m)
Chillan-Collipulli motorway	6.1	+5.7%	15	89%	170
Confederation bridge	0.7	-2.6%	17	75%	167
Rion-Antirion bridge (*)	1.8	N/M	16	63%	361
Tagus River bridges	40.4	+2%	75	85%	357
Prado-Carénage tunnel	14.5	+4.5%	27	77%	80
Severn crossings	12.8	+1.9%	98	86%	615
Stade de France	N/A	N/A	94	31%	54
New port bypass	N/A	N/A		N/A	89
Mexican airports	10.6	+9.2%	87	47%	(85)
Cambodian airports	1.8	+28.7%	29	54%	12
Chambéry airports	N/M	NA	1	N/A	
Grenoble airport	0.2	N/A	4	6%	



^{*} Brought into service in August 2004





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