



### 2005 interim results

7 September 2005 analysts' meeting

### Very good 1st half of 2005



### **Key figures**

In € millions	1st half of 2004	1st half of 2005	Change 05/04
Net sales	9,086	10,051	+10.6%
Operating profit from ordinary activities % net sales	520 5.7%	629 6.3%	+21%
Net profit (Group share) % net sales	298 3.3%	356 3.5%	+19.4%
Cash flow from operations	811	918	+13.3%
Net debt at 30 June o/w: - concessions (*)	(3,028) (2,935)	(3,116) (3,317)	(88) (382)
- other business lines & holdings	(93)	201	+294

<sup>(\*)</sup> Cofiroute, VINCI park, other concessions

### Highlights of the half



- Robust trading in construction business lines, in particular in France and Central and Eastern Europe
- Satisfactory order intake
- Signature by VINCI of the Artenay-Courtenay (A19) motorway concession contract
- Launch of the motorway privatisation process by the government
- Excellent stock market performance, stimulated by the 1:2 stock split

### **Robust trading in construction business lines**



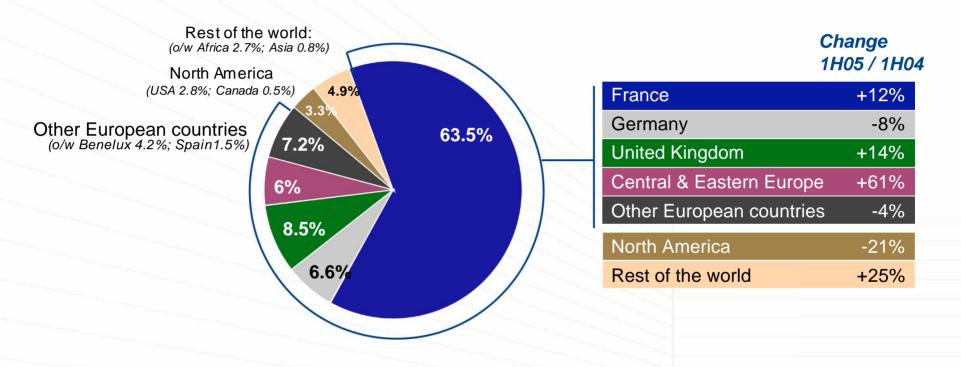
### Net sales in the 1st half of 2005

In € millions	1H04	1H05	Chg.	Chg. at constant consolidation scope
Construction	3,956	4,564	+15.4%	+14.2%
Roads	2,531	2,794	+10.4%	+8%
Energy	1,596	1,667	+4.4%	+3.9%
Concessions and services	934	954	+2.1%	+2.5%
Miscellaneous	69	72	N/M	N/M
Total	9,086	10,051	+10.6%	+9.4%
o/w France	5,682	6,383	+12.3%	+11.2%
o/w Outside France	3,404	3,668	+7.8%	+6.5%

### Robust trading in Central and Eastern Europe



### Geographical breakdown of net sales in the 1st half of 2005



### **Growth in order intake in all business lines**



### Order intake at 31 July 2005

In € millions	7 months 2005	Change / 7 months 2004
Energy	2,207	+9%
Roads	3,919	+4%
Construction	5,742	+3%
Total	11,868	+5%

## Excellent order book points to satisfactory outlook

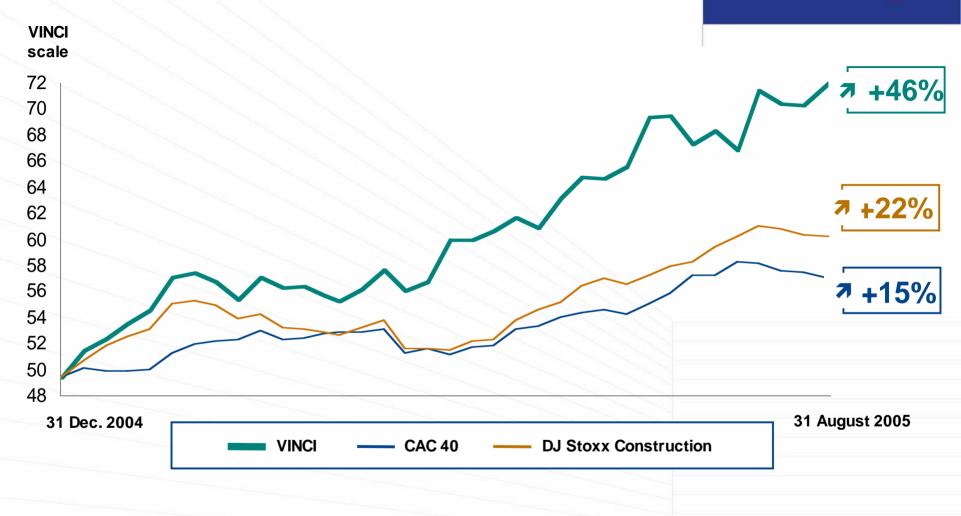


### Order book at 31 July 2005

In € millions	31/07/05	Number of months of average business	Change/ Dec.04	Change / July 04
Energy	1,615	5.7	+22%	+13%
Roads	4,229	8.4	+15%	+9%
Construction	9,306	12.4	+5%	+9%
Total	15,151	10.0	+9%	+10%

## VINCI: best performance of the CAC 40 since 1 January 2005





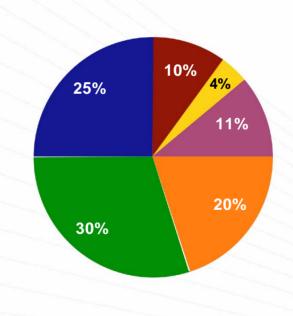
VINCI is now one of the 20 largest market capitalisations of the CAC 40

## Diversified shareholding structure with a large free float



### Shareholding at 22/08/05 (184 million shares) \*

Employees	10%
Treasury shares	4%
Individual shareholders	11%
French institutionals	25%
European institutionals o/w: UK 19%	30%
North American institution	20%



- Employees remain VINCI's largest shareholder (48,000 staff)
- 82,000 individual shareholders (ex employees)
- Balanced breakdown between French, European and North American investors

<sup>(\*)</sup> after conversion of Oceane 2001-2007 into VINCI shares: 11.5 million shares





VINCI's business lines

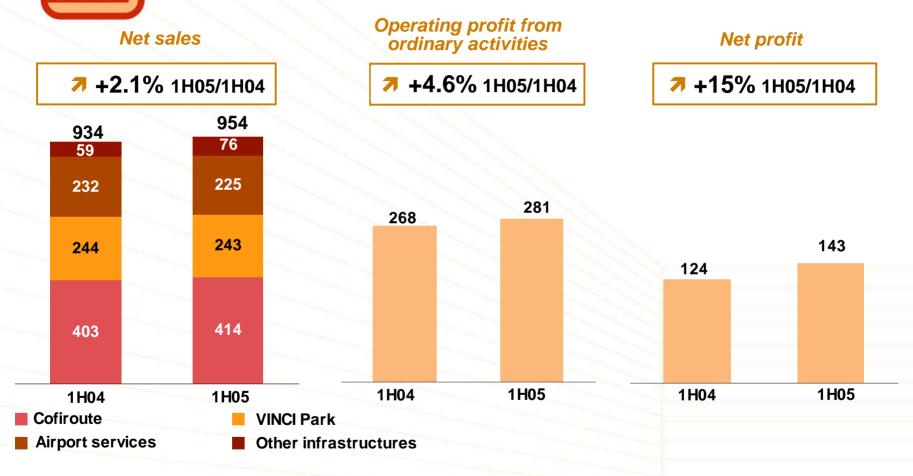


## CONCESSIONS



## **VINCI Concessions: key figures**







### VINCI Concessions: highlights of the 1st half of 2005



ASF: VINCI has bid in the call for tenders launched by the French government

### Cofiroute

- Work to complete the inter-city network has been sped up
- A86: drafting under way of amendment n°1; site is moving ahead satisfactorily
- Users' chart is being introduced

### VINCI Park

- Increase in the number of spaces under management: up 4,000 in the half, o/w 3,000 under concession
- High renewal rate: 25,000 spaces renewed, i.e. more than 2 out of 3
   → 804,200 spaces managed at 30 June 2005 (o/w 330,000 under concession)
- Reinforcement in Canada / withdrawal from Chile



### VINCI Concessions: highlights of the 1st half of 2005

### Other infrastructures

- Rion-Antirion (Greece): satisfactory start to operation
- A19: 65-year concession contract of the Artenay-Courtenay motorway (100 km) was signed
- Disappointing traffic on the Newport by-pass
- 18 projects have been submitted or are being studied

### Airport services

- Cargo Handling: acquisition of France Handling
- United States: further reduction in runway and ramp operations



### **VINCI Concessions: 2005 prospects**

- ASF: continuation of the privatisation process launched by the government
- Cofiroute:
  - Tours-Le Mans link has been fully brought into service
- VINCI Park
  - Commercial prospecting stepped up in France and Europe
  - Launch of a European parking fund with Bouwfonds
- Infrastructures
  - SMTPC: amendment to build the Louis-Rège tunnel being discussed
  - Several bids to be filed
  - Disposals of North Mexico





## **ENERGY**

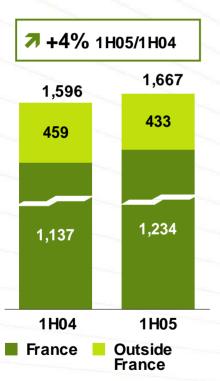




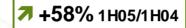
### **VINCI Energies: key figures**

*In* € *millions* 

### Net sales

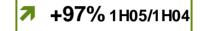


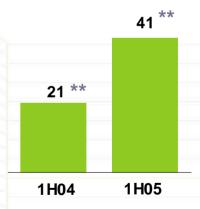
## Operating profit from ordinary actvities





### Net profit





(\*) o/w TMS: €(22m) in 1H04; €(12m) in 1H05

(\*\*) o/w TMS: €(26m) in 1H04; €(20m) in 1H05



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### VINCI Energies: highlights of the 1st half of 2005

- Good 1st half in France, in particular in services and telecoms
- Confirmation of the improvement in performances in Germany, where stringent selectivity of business still prevails
- Trading still robust in Spain; markets are performing better in Northern Europe
- Restructuring plan still being implemented at TMS



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### **VINCI Energies: 2005 prospects**

- Better visibility in Europe, in particular in France
- Continuation of the external growth policy in France and in the rest of Europe, in all fields of activity

TMS problem is being solved in line with the turnaround plan





## ROADS

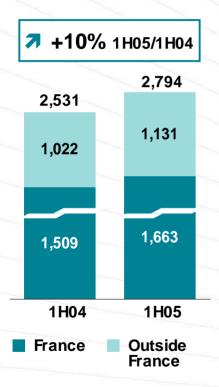


### **VINCI** Roads: key figures

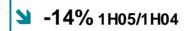


*In* € *millions* 

### Net sales



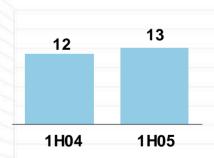
## Operating profit from ordinary activities



## Net profit







Interim results are not highly significant in view of the seasonality of business



### **Eurovia: highlights of the 1st half of 2005**



- France: sustained trading, boosted by the growth of urban development building sites
- Germany: start of the year hurt by bad weather
- Outside France:
  - robust trading in main markets (United Kingdom and Czech Republic)
  - integration of TE Beach
- Increase in commodity and transport prices



### **Eurovia: 2005 prospects**



- Satisfactory overall outlook in France
- Organic growth in Europe driven by new contractual schemes:
  - Launch of "A Modell" in Germany (motorway widenings to be financed by "shadow toll")
  - Overall inter-city network maintenance contracts in the United Kingdom (PFI)
- Selective development in building materials and in order to increase the density of Eurovia's network in Europe and North America





## CONSTRUCTION



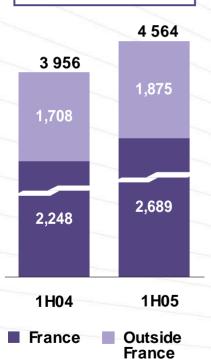
### **VINCI** Construction: key figures



*In* € *millions* 

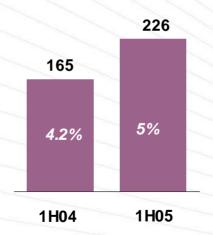
### Net sales

7 +15% 1H05/1H04



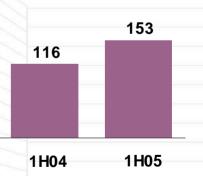
## Operating profit from ordinary activities

**7** +37% 1H05/1H04



### Net income

**7 +32%** 1H05/1H04





### VINCI Construction: highlights of the 1st half of 2005



- France:
  - Sustained business in most market segments
  - Margins have held up well
- Robust trading in construction in the United Kingdom
- Noteworthy growth in trading in Central and Eastern Europe, up 80%
- Major projects: satisfactory renewal of order book
- Turnaround in performances confirmed at Freyssinet



### **VINCI Construction: 2005 prospects**



- Excellent visibility, thanks to record level in order book: more than one year trading at 30 June 2005
- Significant growth in business expected in the year, above all in France, the United Kingdom and Central Europe
- Margins set to perform well
- A few positive exceptional items







Financial statements at 30 June 2005

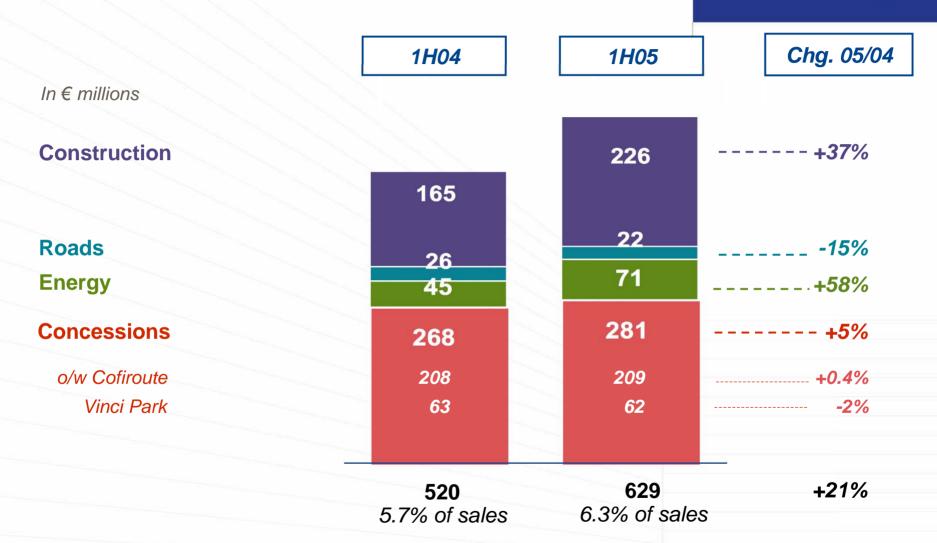
### Income statement (1/2)



In € millions	1H04 IFRS	1H05 IFRS	Chg. 05/04 IFRS
Net sales	9,086	10,051	+10.6%
Operating profit from ordinary activities	520	629	+21%
% net sales	5.7%	6.3%	
Share-based payment (IFRS 2)	(7)	(26)	
Goodwill amortisation allocated	(5)	(1)	
Operating profit	508	602	+18.5%
% of net sales	5.6%	6%	

## Operating profit from ordinary activities – by business line



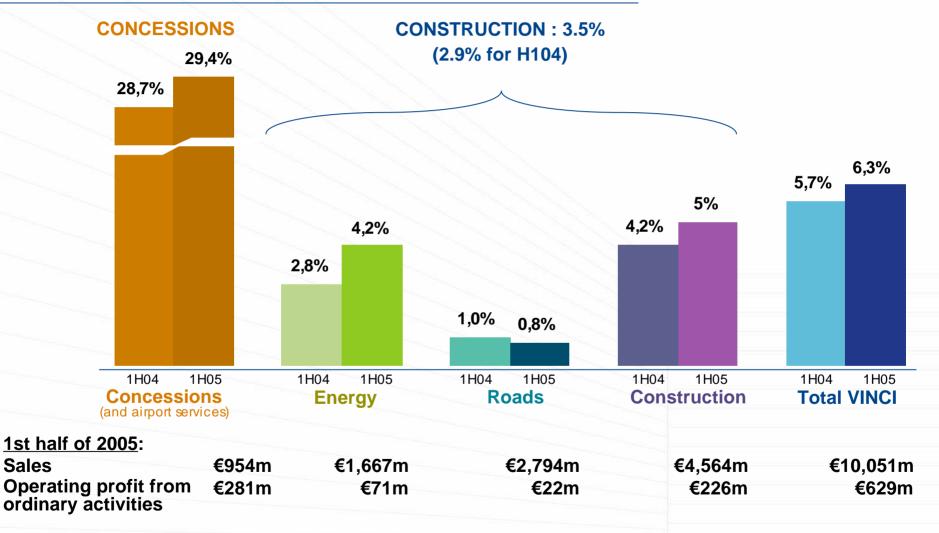


### Operating margins from ordinary activities – by business line



### Operating profit from ordinary activities / sales

**Sales** 



### **Net financial income (expense)**



In € millions	1H04 IFRS	1H05 IFRS	Chg. 05/04 IFRS
Cost of net borrowings	(117)	(70)	+47
Concessions	(78)	(85)	
Other business lines & holding companies	(39)	15	
Other financial income and expenses	142	22	(120)
Capitalised interest expenses	35	29	
Dividends received	39	7	
Income from disposal of securities	11	(3)	
Discounting to present value of pensions, forex gains (losses), provisions and miscellaneous	57	(11)	
Net financial income (expense)	25	(48)	(73)

### **Income statement (2/2)**



In € millions	1H04	1H05	Chg. 05/04
Operating profit	508	602	. 40 E0/
% net sales	5.6%	6%	+18.5%
Cost of net borrowings	(117)	(70)	
Other financial income and expenses	142	22	
Income tax expense	(193)	(172)	
Effective tax rate	35.4%	29.6%	
Share of profit of associates	2	33	
Minority interests	(44)	(59)	
Net profit	298	356	+19.4%
Earnings per share (€ per share)	1.86	2.16	+16.5%

### **Net profit by business line**



In € millions	1H04	1H05	Chg. 05/04
Construction	116	153	+31.6%
Roads	12	13	+7.6%
Energy	21	41	+96.6%
Concessions and services	124	143	+14.9%
o/w Cofiroute	68	83	+20.8%
VINCI Park ASF	37 32	38 27	+3.8% -14.1%
Property & holding companies	25	7	N/M
Total	298	356	+19.4%

### Cash flow statement (1/2)



In € millions	1H04 *	1H05	Chg. 05/04
Cash flow from operations (before tax and financing cost)	811	918	+107
Change in WCR	(306)	(351)	(45)
Income taxes and net interest paid	(259)	(323)	(64)
Net investments in operating assets	(192)	(269)	(77)
Cash flow from operating activities	54	(24)	(78)
Development of concessions	(270)	(357)	(87)
Net financial investments	(47)	(25)	+22
Other cash flow	36	96	+60
Net cash flow <u>before</u> changes in capital stock	(227)	(310)	(83)

<sup>(\*)</sup> Provided for information purposes only (not published - Cf CESR recommendation taken over by the AMF)

### Cash flow statement (2/2)

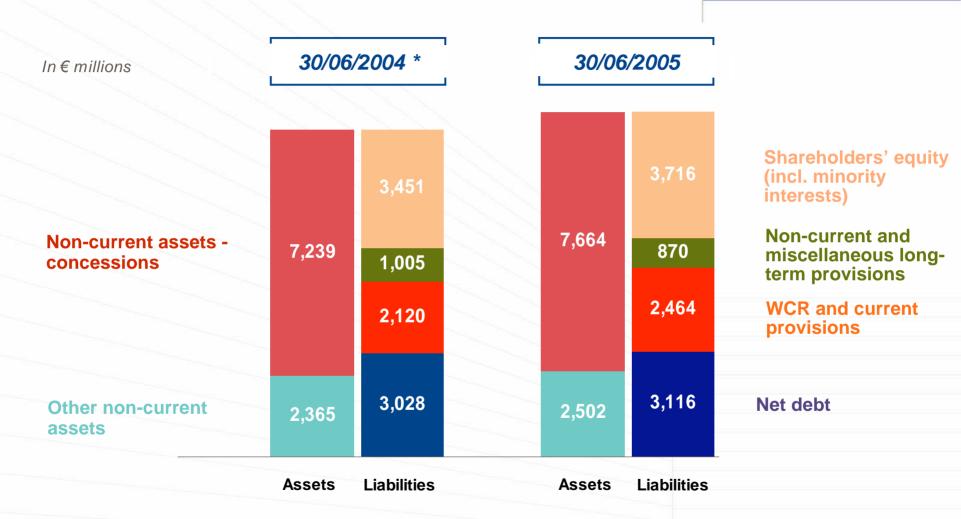


In € millions	1H04 *	1H05	Chg. 05/04
Cash flow <u>before</u> changes in capital stock	(227)	(310)	(83)
Net share buyback	(111)	(153)	
Dividends	(206)	(211)	
Miscellaneous	(51)	(9)	
Change in net debt	(595)	(683)	(88)

<sup>(\*)</sup> Provided for information purposes only (not published - Cf CESR recommendation taken over by the AMF)

#### **Balance sheet: reinforced financial structure**





<sup>(\*)</sup> Provided for information purposes only (not published - Cf CESR recommendation taken over by the AMF)



### Analysis by business line

In € millions	30/06/04*	30/06/05	Chg. / June 04
Construction, roads, energy	1,692	2,203	+511
Concessions	(2,935)	(3,317)	(382)
o/w Cofiroute	(1,825)	(2,201)	(376)
Holding companies and miscellaneous	(1,785)	(2,002)	(217)
Total	(3,028)	(3,116)	(88)

<sup>(\*)</sup> Provided for information purposes only (not published - Cf: CESR recommendation taken over by the AMF)

#### Early redemption of the Océane 2001-2007



- Characteristics of the bond
  - €517m issued in July 2001 01/07 maturity 1% annual coupon gross yield to maturity: 4.35% p.a.
- July 2005: sharp rise in VINCI share price
- August 2005: VINCI exercises its right to propose an early redemption of the Océane, thereby forcing the conversion of bonds into shares
- 22 August 2005: conversion into shares of virtually all bonds: 11.5 million shares created, i.e. 6.25% of capital
- Financial consequences of the conversion:
  - No negative impact on share price (the transaction was expected by the market)
  - Reinforcement of the Group's financial structure: shareholders' equity was increased by around €580m
  - Future interest expenses were reduced



- 2005 interim dividend:
  - €0.70 per share, i.e. up 16.7% from the 2004 interim dividend (€0.60 after 1:2 stock split)
  - Payment on December 20th, 2005





2005 prospects





**Appendices** 

### **Net sales France**



In € millions	1H04	1H05	Chg.	Chg. at constant consolidation scope
Construction	2,248	2,689	+19.6%	+17.2%
Roads	1,509	1,663	+10.2%	+9.2%
Energy	1,137	1,234	+8.5%	+8.5%
Concessions and services	707	709	+0.3%	+0.3%
Real estate	171	202	+18%	+18%
Eliminations	(90)	(114)	N/M	N/M
Total	5,682	6,383	+12.3%	+11.2%

### **Net sales outside France**



In € millions	1H04	1H05	Chg.	Chg. at constant consolidation scope
Construction	1,708	1,875	+9.8%	+10.2%
Roads	1,022	1,131	+10.6%	+6.3%
Energy	459	433	-5.6%	-7.5%
Concessions and services	228	245	+7.6%	+9.3%
Eliminations	(12)	(16)	N/M	N/M
Total	3,404	3,668	+7.8%	+6.5%

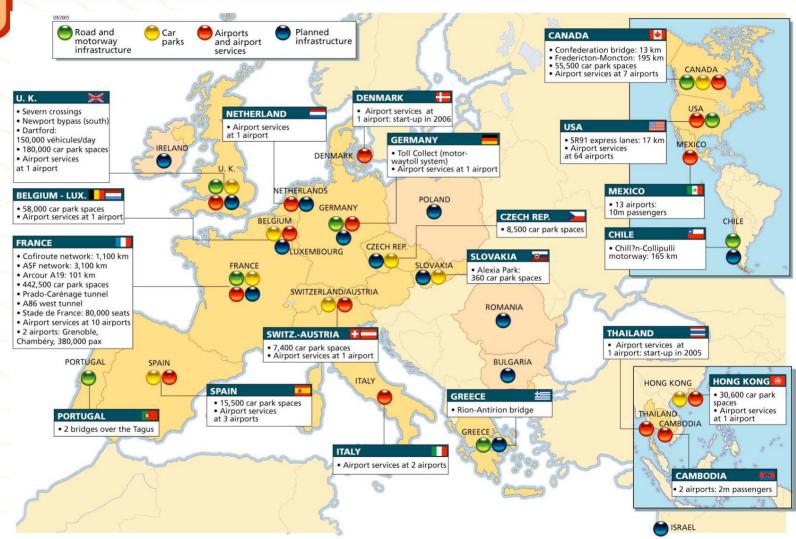
## Cash flow from operations by business line (before tax and net financing costs)



In € millions	1H04	1H05	Var.	
Construction	266	326	+22.6%	
Roads	95	92	-3.2%	
Energy	71	91	+28.2%	
Concessions and services	364	399	+9.6%	
Other activities and Holding	16	11	-31.3%	
Total	811	918	+13.2%	



#### **VINCI Concessions: locations**







## **Analysis by unit of operating profit from ordinary activities and net profit of VINCI Concessions**

	1	H04	1H05			
In € millions	Operating profit from ordinary activities	Net profit	Operating profit from ordinary activities	Net profit		
Cofiroute	208	68 *	209	83**		
ASF	N/A	32	N/A	27		
VINCI Park	63	37	62	38		
Other infrastructures	11	3	20	6		
Airport services	0-	(1)	0+	(2)		
Holding companies	(14)	(15)	(10)	(9)		
Total Concessions	268	124	281	143		

<sup>(\*)</sup> Dividends received



<sup>(\*\*)</sup> Contribution by affiliates



## VINCI pre-qualified for about fifteen projects, mainly in Europe (1/2)

	Project	Country	Description	VINCI stake	Estimated cost
Bid filed or about to be filed	Leslys	France	Lyon Part-Dieu tramway / St Exupery airport	62%	>€80m
	Waterford	Ireland	Motorway + bridge (23 km)	80%	>€250m
	Limerick tunnel	Ireland	Tunnel + motorway (10 km)	30%	>€250m
	North Lyons ring road	France	Operation, maintenance and renovation work	N/A	>€80m (stake in tolls)
	Nice stadium	France	Design-construction – 32,000 seats	50%	>€90m
Pre-qualifica- tion under way	Rheims tramway	France	Building and operation of a new tramway line	33%	> €250m
	Birmingham PFI	UK	Maintenance and care of the Council's road network	33%	>€250m
	Antirion-loanina	Greece	Motorway (390 km)	50%	>€900m
	Tel Aviv underground	Israel	Underground	20%	>€1.4bn





# VINCI pre-qualified for about fifteen projects, mainly in Europe(2/2)

	Project	Country	Description	VINCI stake	Estimated cost
Waiting for the launch of the call for tenders	Tyne tunnel	UK	Urban road tunnel (2.6 km)	33%	>€200m
	Athens-Patras	Greece	Motorway (360 km)	50%	>€1bn
	Antwerp ring road	Belgium	Ring Road (10 km)	35%	>€800m, 80% subs.
	A8 (A-Modell)	Germany	Widening(37 km) / maintenance (52 km) of the Munich-Ausburg motorway	47%	>€200m
Pre-qualification being prepared	Coentunnel	Netherland s	Widening of a tunnel of the Amsterdam ring road	19%	>€800m
	Motorway A1	Poland	Design-construction operation	50%	>€800m
	A4 (A-Modell)	Germany	Waltershausen- Herleshausen motorway (34 km)	50%	>€140m
	Bratislava airports	Slovakia	Privatisation of 2 existing airports (1m + 0,3m Mpax)	50%	N/A
	A88	France	Motorway (22 / 44 km)	N/A	>€130m



### Reconciliation of 1H04 income statement French GAAP / IFRS



#### 1H04 income statement

In € millions	French GAAP	ASF equity swap	Goodwill	Share- based payment	Other adjust- ments	Total adjust- ments	Reclass- ifications	IFRS
EBIT / Operating profit	520			(7)	(4)	(11)	(1)	508
Net financial income (loss)	(57)	54			2	56	26	25
Exceptional income	29						(29)	
Income tax	(173)	(19)			(1)	(20)		(193)
Goodwill	(25)		21			21	4	
Affiliates / minorities	(42)							(42)
Net profit	252	35	21	(7)	(3)	46		298





### 2005 interim results

7 September 2005 analysts' meeting