

Rueil Malmaison, 17 April 2018

Shareholders' General Meeting of 17 April 2018

- Approval of all resolutions
- Dividend: payment in cash of final dividend of €1.76 per share on 26 April 2018

VINCI's Combined Shareholders' General Meeting, chaired by Xavier Huillard, the Group's Chairman and Chief Executive Officer, was held on 17 April 2018 at the Salle Pleyel in Paris. The quorum was 58.99% and the shareholders' meeting approved all the resolutions submitted.

The shareholders' meeting approved the parent company and consolidated financial accounts for the fiscal year ended 31 December 2017 and decided to pay a dividend of €2.45 per share in respect of that year. Since an interim dividend of €0.69 was paid in November 2017, the final dividend is €1.76. The share will be quoted ex-dividend on 24 April 2018. The final dividend will be paid in cash on 26 April 2018.

The shareholders' meeting also approved the renewal of the terms of office Mr Xavier Huillard, Mr Yves-Thibault de Silguy, Mrs Marie-Christine Lombard and Qatar Holding LLC as directors, as well as the appointment of Mr René Medori as director.

Upcoming events

- 26 April 2018: Quarterly information at 31 March 2018
- 27 July 2018: First half 2018 results

The results of the votes and a video of the Shareholders' General Meeting are available on the Group's website at www.vinci.com.

About VINCI

VINCI is a global player in concessions and contracting, employing over 190,000 people in some 100 countries. We design, finance, build and operate infrastructure and facilities that help improve daily life and mobility for all. Because we believe in all-round performance, above and beyond economic and financial results, we are committed to operating in an environmentally and socially responsible manner. And because our projects are in the public interest, we consider that reaching out to all our stakeholders and engaging in dialogue with them is essential in the conduct of our business activities. Our goal is to build long-term value in this way for our customers, shareholders, employees and partners, and for society at large.

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Notes to editors

Xavier Huillard is a graduate of the École Polytechnique and the École Nationale des Ponts et Chaussées. He has spent most of his working life in the construction industry in France and abroad. Mr Huillard joined Sogea in December 1996 as Deputy Chief Executive Officer in charge of international activities and specific projects, and then became its Chairman and Chief Executive Officer in 1998. He was appointed Deputy General Manager of VINCI in March 1998 and was Chairman of VINCI Construction from 2000 to 2002. He was appointed Co-Chief Operating Officer of VINCI and was Chairman and Chief Executive Officer of VINCI Energies from 2002 to 2004, then Chairman of VINCI Energies from 2004 to 2005. Mr Huillard became Director and Chief Executive Officer of VINCI in 2006 and was appointed Chairman of the Board of Directors and Chief Executive Officer of VINCI on 6 May 2010. He served as Chairman of the Institut de l'Entreprise from January 2011 until January 2017. He was appointed Chairman of VINCI Concessions SAS on 20 June 2016.

M. Yves-Thibault de Silguy has a degree in law from the Université de Rennes, a Masters degree in public law, and is a graduate of the Institut d'Études Politiques de Paris, public service section, and the École Nationale d'Administration. From 1976 to 1981, he worked at the French Ministry of Foreign Affairs and for the European Commission from 1981 to 1985. He then worked at the French Embassy in Washington as a Counsellor (economic affairs) from 1985 to 1986. From 1986 to 1988, Mr de Silguy was an adviser in the Prime Minister's office with responsibility for European affairs and international economic and financial affairs. From 1988 to 1993, he headed the international affairs department of the Usinor Sacilor Group, before being named its Director for International Affairs. From 1993 to 1995, he was Secretary-General of the Interdepartmental Committee for Questions of Economic Cooperation in Europe and at the same time, adviser for European affairs and vice-sherpa in the Prime Minister's office, assisting in the preparation of summits of the industrialised nations. From 1995 to 1999, Mr de Silguy was European Commissioner responsible for economic, monetary and financial affairs. From 2000 to 2005, he was Chairman of Medef's European Policy Committee. In January 2000, he became a member of the Executive Board of Suez Lyonnaise des Eaux, then served as Chief Executive Officer of Suez from 2001 to 2003. He was then Executive Vice-President of Suez from 2003 until June 2006. Mr de Silguy was appointed Chairman of the Board of Directors of VINCI on 1 June 2006 and resigned from all his appointments at Suez. Since 6 May 2010, he has been Vice-Chairman of VINCI and Lead Director of the Board.

A graduate of the Essec business school, **Marie-Christine Lombard** held various positions in the banking sector early in her career, notably with Chemical Bank and Paribas, based successively in New York, Paris and Lyon. She subsequently moved to the express services sector, joining the French company Jet Services as Chief Financial Officer in 1993, before being appointed Chief Executive Officer in 1997, a position she held until TNT Express acquired the company in 1999. Mrs Lombard then became Chairman of TNT Express France, which she soon made

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one of TNT's most successful business units. In 2004, she was named Group Managing Director of TNT Express. When TNT Express became an independent listed company in May 2011, Mrs Lombard was named Chief Executive Officer. In October 2012, she joined Geodis, first as Chief Executive Officer, before being named Chairman of the Executive Board on 17 December 2013. Mrs Lombard is also a Director of BPCE and a member of the Board of Directors of École Polytechnique.

Qatar Holding LLC Qatar Holding LLC is a company based in Doha, Qatar, founded in April 2006 and wholly owned by the Qatar Investment Authority ("QIA"), for which it represents the main direct investment subsidiary. QIA was founded in 2005 by Emiri Decision, as a governmental entity of the State of Qatar to develop, invest and manage the reserve funds of the State of Qatar and other assets assigned to it. QIA's objective is to preserve and grow the value of its invested assets for the benefit of future generations.

The Chairman of the Board of Directors of QIA is H.H. Sheikh Abdullah Bin Hamad Bin Khalifa Al Thani, Deputy Emir of the State of Qatar. The CEO of QIA is H.E. Sheikh Abdulla Bin Mohammed Bin Saud Al Thani. On 11 February 2015, Qatar Holding LLC acquired the 31,499,000 VINCI shares initially held (directly or indirectly) by the Qatari Diar Real Estate Investment Company ("Qatari Diar"), which is wholly owned by QIA, and acquired the balance of 1,000 shares from Qatari Diar on 15 April 2015. Following the sale of 7,875,000 shares in 2015 and 1,250,000 shares in 2017, Qatar Holding LLC held 22,375,000 VINCI shares as at 31 December 2017. Following the approval of Qatar Holding LLC by the Board of Directors of VINCI on 14 April 2015 in replacement of Qatari Diar, Qatar Holding LLC nominated Mr Nasser Hassan Faraj Al Ansari as its representative to the Board of Directors of VINCI.

René Medori has doctorate in management and a postgraduate degree in organisational science from Paris Dauphine University. He also completed the Financial Management Programme at Stanford University. After four years as a consultant at Andersen Worldwide SC, he worked for Schlumberger from 1986 to 1987 as a financial controller in the gas meter division. In 1988, he joined BOC and remained there until 2005. He occupied a number of posts in the United Kingdom, United States and France, including that of Group Finance Director. He was a member of the Board of Directors of BOC from 2000 to 2005. From 2005 to 2017, he was Finance Director and member of the Board of Directors of Anglo American plc.

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